



Business Unit: TUN10
Award Id: 00088815
Description: Tunisia Electoral Assistance Project
Implementing Partner: 99999 United Nations Development Programme
Award Start Date: 01/07/2015 **Award End Date:** 30/06/2021
Report Period From: 01/07/2015 **Report Period to:** 31/12/2020 **Total Award Amount:** 8,152,000.00

Section 1. Project Implementation

A. UPDATED PROJECT RISKS

Type	Date	Description	Date	Manager Resp	Critical Status
POLITICAL	01/07/2015	The political, social and economic context of Tunisia affects the project's implementation.	15/01/2016	<p>The political achievements are key elements to the continued political stability in Tunisia. Nevertheless the economic situation in the country remains of concern for the larger public.</p> <p>The project will continue to be flexible and responsive to emerging needs and priorities as signalled by national</p>	N
			04/12/2017	<p>After the resignation of a group of ISIE senior directors and the resignation of the former President of ISIE Chafik Sarsar the institution entered on internal crisis.</p> <p>The project develops a total neutrality and low profile toward ISIE. The project continues to deliver any technical supports to support the institution and not to individuals. Also, legal advices are delivered to support the sustainability of</p>	
			31/05/2018	<p>Management Response: The political achievements are key elements to the continued political stability in Tunisia. Nevertheless, the economic situation in the country remains of concern for the larger public.</p> <p>Countermeasures: The project will continue to be flexible and responsive to emerging needs and priorities as signalled by national</p>	



FINANCIAL	31/12/2015	Insufficient funding to ensure proper project financing and implementation	05/01/2017	<p>The project was proactive in mobilizing resources from traditional and potential new partners: Switzerland pledged itself to join the basket fund of the project and Japan, Germany, US, EU, Sweden, Spain, Italy and Canada were met and informed of the financial needs of the project. At the beginning of September, the travel to the UN in New York of the project's Chief Technical Advisor to present UNDP Tunisia's experience as the examples of the UN's successful electoral assistance interventions via UNDP was the occasion to call on international partners to intensify their support to Tunisia. The travel was fully funded by the UNDP regional electoral project.</p>	N
			12/03/2018	<p>Management Response: The project is continuously proactive in mobilizing resources from traditional and potential new partners: in 2017 Germany and Italy joined Switzerland and the UK in funding the project, but securing the remaining fund gap for 2018 is essential for the continuity of the project.</p> <p>Countermeasures: UNDP Tunisia and TEAP are raising awareness within the international community about the project and seek to mobilise additional resources</p>	
ORGANIZATIONAL	31/12/2015	New technical assistance needs arise during the implementation of the project.	05/01/2017	<p>TEAP is devised to provide focused technical assistance. Priority areas for the project were identified and thanks to the willingness of donors, and building on SEPT's experience and good practices, TEAP is designed to respond to emerging needs and</p>	N



31/05/2018

Management Response:

TEAP has a focus on institutional capacity and strategic, and operational planning and works to reinforce the electoral authorities' ability to identify needs in advance and to prepare support.

Countermeasures:

TEAP is devised to provide focused technical assistance. Priority areas for the project were identified and thanks to the willingness of donors, and building on SEPT's experience and good practices, TEAP is designed to respond to

POLITICAL

01/07/2015

Terrorist activities, in particular those targeting foreigners, impact on the continuation of UN activities in the country.

15/01/2016

The attack on the Bardo Museum in Tunis on 18 March 2015 marked a change in the nature of terrorist activities in Tunisia, by targeting foreigners and expanding to the capital.

N

The project remains vigilant and strictly applies UNDSS security instructions. Among others, movements outside Tunis are significantly

12/03/2018

Management Response:

The security situation in Tunisia generally stable. However, security incidents targeting foreigners or diplomatic missions may still impact the project in case they happen.

Countermeasures:

The project remains vigilant and strictly applies UNDSS security instructions. Among

ORGANIZATIONAL

31/12/2015

Insufficient coordination between international technical assistance provided by various institutions could generate inconsistencies and reduce the project's effectiveness

05/01/2017

SEPT maintained excellent coordination with other international providers of technical electoral assistance as well as other international actors involved in elections. This included joint implementation of activities.

N



31/05/2018

Management Response:
TEAP maintains excellent coordination with other international providers of technical electoral assistance as well as other international actors involved in elections. This included joint implementation of activities.

Countermeasures:
TEAP continues to coordinate with all partners from the international community and especially with other international providers of technical electoral assistance, aiming at reducing any possible duplication of efforts and maximising the impact of its support to the Tunisian electoral

FINANCIAL

01/07/2015

Insufficient funding to ensure proper project financing and implementation

15/01/2016

Following the last meeting of SEPT Project Board held in April 2015, SEPT's available resources are transferred to TEAP on 30 June 2015. However a balance of \$ 7,291,492 remains to be mobilised for full project implementation.

N

UNDP Tunisia and TEAP will raise awareness within the international community about the project and seek to mobilise additional resources to ensure full funding.

04/12/2017

For the challenges related to resources mobilization for the year 2017, the project has maintained a watch in the partnership with the donors to mobilize new resources and readjust its essential activities to maintain the level of necessary supports to EMB.



31/05/2018

Management Response:
The project is continuously proactive in mobilizing resources from traditional and potential new partners: in 2017 Germany and Italy joined Switzerland and the UK in funding the project, but securing the remaining fund gap for 2018 is essential for the continuity of the project.

Countermeasures:
UNDP Tunisia and TEAP are raising awareness within the international community about the project and seek to mobilise additional resources

OPERATIONAL

12/03/2018

National counterparts' resistance to electoral assistance

12/03/2018

Management Response:
In different phases of SEPT's implementation between 2011 and 2014, UNDP gained the confidence and buy-in from electoral authorities. TEAP is well positioned to provide technical advice and influence strategic decision.

N

Countermeasures:
TEAP remains cautious while continuing cooperation. When possible it will seek to pair national counterparts with

OPERATIONAL

15/01/2016

Compressed timeline for elections increases the challenges in delivering effective capacity development and operational support

15/01/2016

Given the unpredictable nature of electoral timelines, the timeframe for an election could be tight. This would require TEAP to shift project activities from institutional capacity development to operational support for a given electoral event.

N

TEAP's project structure is designed to remain flexible and focus on project's support along its two outputs: long-term institutional capacity development and operational support during electoral events. This will allow the project to remain responsive in shifting



			04/12/2017	To manage properly any risk of infringement of deadlines of activities regarding the UK and the German funds, the project set up close monitoring of activities with EMB (HAICA and ISIE) to maintain the project's/UNDP reputation towards donors.	
			31/05/2018	Given the unpredictable nature of local electoral timelines, the timeframe for local elections activities would be tight. This would require TEAP to respond to the specific operational request at any time. TEAP's project structure is designed to remain flexible and to respond to answer to	
POLITICAL	29/04/2020	Regional events could bring more uncertainty and affect priorities of political actors. Regional events could bring more uncertainty and affect priorities of political actors.	29/04/2020	TEAP will engage with the wider UN system to respond to the regional security situation as issues arise. This will include on-going review (by UN Resident Coordinator [RC] Office and UN Department of Safety and Security [UNDSS]) to monitor the security situation and follow decisions taken by the UN system in Tunisia.	N
STRATEGIC	29/04/2020	New technical assistance needs arise during the implementation of the project.	29/04/2020	TEAP is devised to provide focused technical assistance. Priority areas for the project were identified and thanks to the willingness of donors, and building on SEPT's experience and good practices, TEAP is designed to respond to emerging needs and requests from electoral authorities.	N
ORGANIZATIONAL	29/04/2020	Insufficient coordination between international technical assistance provided by various institutions could generate inconsistencies and reduce the project's effectiveness	29/04/2020	TEAP continues to coordinate with all partners from the international community and especially with other international providers of technical electoral assistance, aiming at reducing any possible duplication of efforts and maximising the impact of its support to the Tunisian electoral authorities.	N



X_OTHER	29/04/2020	The impact of the COVID-19 crisis and containment on the implementation of Project activities	29/04/2020	The project won all face to face activities (training, field visit) and revised its annual work plan	N
ENVIRONMENTAL		No Record			

B. UPDATED PROJECT ISSUES

Type	Date	Description	Date	Manager Resp	Solved Status
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Section 2. Output Progress

Project ID: 00095315 Description: Tunisia Elector Assist Project

Long Description: TEAP seeks to capitalize on the good conduct of the legislative and presidential elections in 2014 in order to reinforce the capacities of relevant electoral authorities, in particular the Electoral Management Body (EMB) - Instance supérieure indépendante pour les élections (ISIE), through a long-term capacity building programme in line with the electoral cycle approach.

Baseline:

- 1.1. Existing EMB administrative documents
- 1.2. No current strategic plan
- 1.3 No current external relations plan
- 1.4. No current public outreach plan
- 1.5. No local electoral framework in place

Indicator:

- 1.1. Improved EMB institutional structure and internal regulations
- 1.2. Existence of a strategic plan
- 1.3. Existence of an external relations strategy
- 1.4. Existence of a public outreach strategy
- 1.5. Presence of local electoral framework that respects international standards and good practices
- 2.1. Existence of an electoral operational detailed timeline and strategies
- 2.2. Improved quality of cascade training plan

2015 Target:

2015 Achievement:

2016 Target:

2016 Achievement:

2017 Target:

- 1.1 Two policies for ISIE's Chart of governance drafted.
- 1.2 ISIE's strategic plan elaborated and its implementation started.
- 1.3 Finalisation and publication of a strategy for developing an external communication plan.
- 1.4 Development of three public outreach materials for dissemination through social media.
- 1.5 Regulatory framework for local elections elaborated.
- 2.1 Successful implementation of operational aspects of voter registration.
- 2.2 Training for voter registration is conducted based on training plan customised for new voter registration requirements.

2017 Achievement:

- 1.1 Policies drafted for ISIE decisions on IRIE's jurisdictions and regulation of budget expenditure (Fully achieved)
- 1.2 The project contributed to development and implementation of training plans (Partially achieved)
- 1.3 Strategy for developing a manual on an external communication strategy for ISIE published (Fully achieved)
- 1.4 Relevant department is critically understaffed (Not achieved). Mitigation measures in progress
- 1.5 Regulatory framework for local elections updated including candidate nomination (Achieved)
- 2.1 Voter registration done : 535,784 new registrants of whom 27.75% youth (Fully achieved).
- 2.2 Project participated in training 27 ISIE trainers and 206 ISIE staff on matters related to voter registration (Fully achieved)
- 2.3 Journalists were informed on media and elections topics based on project-held trainings

2018 Target:

- 1.1 Recommendations for improving the legal institutional framework drafted and shared
- 1.2 Implementation of ISIE's strategic plan continued
- 1.3 External relations strategy drafted
- 1.4 Development of public outreach materials for dissemination through social media in the perspective of developing a public outreach strategy
- 1.5 Regulatory framework for local elections fully drafted and approved.
- 2.1 Successful implementation of operational aspects of municipal elections
- 2.2 Training for candidate nomination, polling and counting is conducted based on updated regulatory framework

2018 Achievement:

- 1.1 The project finalized a draft regulation on ISIE's structure, prepared a memorandum on legal options for recruitment of senior staff at ISIE, finalized a draft amendment to the Staff Rules for ISIE, and a draft regulation on the recruitment processes to fill vacant senior vacancies. The

package of recommendations was shared with ISIE in a hearing held early October 2018. (Achieved)
 1.2 The project continued to contribute to the implementation of different aspects of the municipal elections operational plan.

With the shortage in funding in 2018, the project was not able to support ISIE on all required aspects of its strategic plan. (Partially Achieved)

1.3 Project supported a number of external relations activities for municipal elections. With limited available funding, it would not be possible to continue to support ISIE on the finalisation of an external relations strategy. (Partially Achieved)

1.4 The project developed infographics and factsheets related to municipal elections. With limited funding, it would not be possible to continue to support ISIE on the drafting of an overall PO strategy (Partially Achieved)

1.5 In addition to the regulations finalized in 2017, the project supported ISIE in finalizing the joint regulation with HAICA on monitoring media campaign in Audio-visual media. (Fully Achieved)

2.1 Municipal elections were successfully implemented on 29 April and 6 May 2018. Observer reports confirm that they went largely according to electoral procedures. Political parties accepted results. The Administrative Court confirmed all preliminary results announced by ISIE. (Achieved)

2.2 The project contributed to the delivery of trainings on candidate nomination for presidents and members of electoral regional authorities, legal officers, and ISIE's Call Centre. Project advisors also contributed to trainings held by IFES for regional coordinators. (Fully Achieved)

2.3 For HAICA, the project supported a wide range and integrated package of workshops and press conferences targeting media stakeholders to inform them on campaign rules in Audio-visual media. For ISIE, the project implemented a number of external relations events in different regions across Tunisia. (Partially Achieved).

2.4 The project contributed to the production of factsheets, info-graphs and other communication tools on different aspects of municipal elections.

2019 Target: 1.1 Policy notes, recommendations, draft regulations related to updating the organisation structure submitted to the Board of ISIE.; Operational Enterprise Resource Platform; Operational Mailing System for ISIE; Three functioning modules part of the web portal for ISIE.; Operational system for supervising campaign expenses at the Court of Accounts.

1.5 Regulatory framework for the 2019 presidential and legislative elections is fully updated and approved, in accordance with international standards and good practices.

2.1 Successful implementation of operational aspects of general elections with project contribution of policy note, draft regulations, and recommendations shared with ISIE Board

2.2 Contribution for update or development of at least 8 training manuals for the 2019 elections to be the basis of training 400 electoral officials, 60 media representatives, 200 lawyers, 150 judges and 70000 polling staff

2.3 Organisation of three regional events fostering exchange between electoral authorities and relevant stakeholders

2.4 Contribute to the increase of registered voters (CPAP indicators); Production of Infographics to

2019 Achievement: 1.1 The policy notes helped to guide and support the electoral authorities;The Operational Enterprise Resource Platform is now operational at ISIE; The installation of the mailing system started in 2019 and would be concluded by the second quarter of 2020; The module of supervising campaign expenses is functional and is being used for the ex post financial control of the 2019 elections. (Partially achieved)

1.5 The project substantially contributed to the update of a number of regulations on the electoral campaign and candidate nomination for presidential and legislative elections.

The project substantially contributed to updated regulation on the electoral campaign. The project also contributed to the amendment of the electoral law in August, with the objective of harmonizing the timeline of early elections with that provided for in the constitution.(Fully Achieved)

2.1 ISIE and HAICA succeeded in implementing their respective role in the 2019 electoral events despite the challenging changes to the electoral calendar.

The project contributed to numerous policy and legal notes, draft regulations, manuals, trainings, and logistical support for ISIE, in addition to methodological support for HAICA on media monitoring. (Achieved)

2.2 The project contributed to the drafting of the manuals on voter registration, candidate nomination (2), electoral campaign, campaign finance, polling and counting, dispute resolution and to a manual addressed to journalists on coverage of electoral campaign. (Achieved)

2.3 Organization of events on media coverage for electoral events. (Achieved)

2.4 The project contributed to an awareness campaign targeting under-privileged voters. The project contributed to a number of info-graphics on voter registration and other aspects of the electoral process.

The project developed infographics and factsheets related to voter registration and general

2020 Target: 1.1 An updated regulatory framework of ISIE and HAICA which details the rules of budgetary management according to the new organic laws related to independent constitutional bodies and the new organic budget law; The seven Modules of the ISIE web portal and the ISIE mailing system are operational; At the Court of Accounts, a system for supervision of campaign finance and case-management is in place.

1.4 At least two (2) manuals and four (4) studies on electoral themes are designed and updated. At least five exchange workshops and 20 targeted training courses are organized in which 120 front-line electoral staff, 100 media editors and journalists, 50 lawyers, and 60 magistrates are directly trained and/or targeted.

1.5. Guidance notes, legal analyses, and recommendations on possible amendments to the EMB and



electoral laws are shared with the electoral authorities.

2020 Achievement:

Section 3. Activity Performance

A. Activity ID: ACTIVITY1 Description: Long term capacity building

Long Description: The main objective is to support electoral authorities to develop their institutional structure and policies, enhance their strategic planning capacity, engage stakeholders, expand technical capacities of their staff on general professional development and update electoral laws in line with international standards.

Start Date: End Date:

% Progress to Date: 0.00

Quality Criteria	Quality Date	Results of Activities User Perspective /Date/Rating	Resource Usage /Date/Rating	Timeliness /Date/Rating
1. EMB structure and different internal documentation, which include coordination mechanisms, and clarification on tasks/ delegations of authorities. 2. Institutional Strategic plan in place 3. External relations strategy in place 4. Public outreach strategy in place 5. Legal framework for elections delivers credible electoral events	31/12/2019	The mature draft of the strategic planning document was designed through a participative manner /15/01/2016/0		

Account	Fund	Donor		Responsible Party	Budget	Encumbrances	Expenditure	Balance
61200	30000	10282	SDC	001981 UNDP	58,700.00	0.00	1,417.68	57,282.32
61300	04000	00012	UNDP	001981 UNDP	31,822.00	0.00	0.00	31,822.00
61300	11300	00012	UNDP	001981 UNDP	204,583.00	0.00	127,804.70	76,778.30
61300	11300	00112	FRA	001981 UNDP	0.00	0.00	0.00	0.00
61300	30000	00117	GER	001981 UNDP	171,818.00	0.00	109,497.73	62,320.27
61300	30000	00248	UKM	001981 UNDP	107,500.00	0.00	93,300.03	14,199.97
61300	30000	10282	SDC	001981 UNDP	903,244.37	0.00	475,916.12	427,328.25
61300	30000	11227	ITA MAE	001981 UNDP	67,168.56	0.00	0.00	67,168.56
61300	30000	11403	SDC	001981 UNDP	0.00	0.00	0.00	0.00
61300	30079	10159	EUCOMM	001981 UNDP	533,308.00	0.00	0.00	533,308.00
61300	30084	00012	UNDP	001981 UNDP	40,000.00	0.00	0.00	40,000.00
62200	30000	10282	SDC	001981 UNDP	0.00	0.00	585.60	-585.60
62300	11300	00012	UNDP	001981 UNDP	0.00	0.00	40,377.69	-40,377.69
62300	11300	00112	FRA	001981 UNDP	0.00	0.00	0.00	0.00
62300	30000	00117	GER	001981 UNDP	0.00	0.00	34,386.94	-34,386.94
62300	30000	00248	UKM	001981 UNDP	0.00	0.00	31,982.64	-31,982.64
62300	30000	10282	SDC	001981 UNDP	0.00	0.00	225,641.59	-225,641.59
63300	11300	00012	UNDP	001981 UNDP	0.00	0.00	19,824.14	-19,824.14
63300	11300	00112	FRA	001981 UNDP	0.00	0.00	0.00	0.00
63300	30000	00117	GER	001981 UNDP	0.00	0.00	13,482.89	-13,482.89
63300	30000	00248	UKM	001981 UNDP	0.00	0.00	2,774.97	-2,774.97
63300	30000	10282	SDC	001981 UNDP	0.00	0.00	61,433.20	-61,433.20
63400	30000	10282	SDC	001981 UNDP	0.00	0.00	2,256.50	-2,256.50
63500	11300	00012	UNDP	001981 UNDP	0.00	0.00	18,923.06	-18,923.06
63500	11300	00112	FRA	001981 UNDP	0.00	0.00	0.00	0.00
63500	30000	00117	GER	001981 UNDP	0.00	0.00	14,875.16	-14,875.16
63500	30000	00248	UKM	001981 UNDP	0.00	0.00	13,109.13	-13,109.13
63500	30000	10282	SDC	001981 UNDP	0.00	0.00	70,056.24	-70,056.24
64300	11300	00012	UNDP	001981 UNDP	0.00	0.00	24,846.59	-24,846.59
64300	30000	00117	GER	001981 UNDP	0.00	0.00	1,482.23	-1,482.23
64300	30000	00248	UKM	001981 UNDP	0.00	0.00	411.83	-411.83
64300	30000	10282	SDC	001981 UNDP	170,000.00	0.00	125,903.43	44,096.57
64300	30000	11403	SDC	001981 UNDP	111,535.94	0.00	27,068.37	84,467.57
64300	30079	10159	EUCOMM	001981 UNDP	150,182.67	0.00	0.00	150,182.67
65100	11300	00012	UNDP	001981 UNDP	0.00	0.00	11,254.47	-11,254.47
65100	11300	00112	FRA	001981 UNDP	0.00	0.00	0.00	0.00
65100	30000	00117	GER	001981 UNDP	0.00	0.00	11,042.24	-11,042.24
65100	30000	00248	UKM	001981 UNDP	0.00	0.00	8,402.33	-8,402.33



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65100	30000	10282	SDC	001981	UNDP	0.00	0.00	43,760.55	-43,760.55
71200	30000	00248	UKM	001981	UNDP	16,790.74	14,000.00	28,000.00	-11,209.26
71200	30000	10282	SDC	001981	UNDP	50,078.00	36,471.65	57,515.36	-7,437.36
71200	30000	11403	SDC	001981	UNDP	9,520.00	8,000.00	14,000.00	-4,480.00
71200	30079	10159	EUCOMM	001981	UNDP	15,800.00	11,565.81	18,831.62	-3,031.62
71300	04000	00012	UNDP	001981	UNDP	0.00	4,075.67	15,939.85	-15,939.85
71300	11300	00012	UNDP	001981	UNDP	0.00	10,915.06	11,673.79	-11,673.79
71300	30000	00117	GER	001981	UNDP	25,371.21	10,595.86	39,903.28	-14,532.07
71300	30000	00248	UKM	001981	UNDP	0.00	0.00	43,440.77	-43,440.77
71300	30000	10159	EUCOMM	001981	UNDP	0.00	0.00	0.00	0.00
71300	30000	10282	SDC	001981	UNDP	165,546.04	196,197.70	361,843.05	-196,297.01
71300	30000	11227	ITA MAE	001981	UNDP	16,000.00	10,338.55	16,524.99	-524.99
71300	30000	11403	SDC	001981	UNDP	48,481.51	38,887.97	77,127.85	-28,646.34
71300	30079	10159	EUCOMM	001981	UNDP	130,009.50	86,573.86	135,817.38	-5,807.88
71300	30084	00012	UNDP	001981	UNDP	0.00	21,776.92	43,303.12	-43,303.12
71400	04000	00012	UNDP	001981	UNDP	0.00	0.00	0.00	0.00
71400	11300	00012	UNDP	001981	UNDP	60,800.00	0.00	39,357.22	21,442.78
71400	30000	00117	GER	001981	UNDP	38,575.91	0.00	27,288.73	11,287.18
71400	30000	10282	SDC	001981	UNDP	215,479.44	2,607.83	139,960.58	75,518.86
71400	30000	11227	ITA MAE	001981	UNDP	26,897.00	0.00	0.00	26,897.00
71400	30000	11403	SDC	001981	UNDP	41,531.00	0.00	0.00	41,531.00
71400	30079	10159	EUCOMM	001981	UNDP	186,364.00	0.00	81.25	186,282.75
71400	30084	00012	UNDP	001981	UNDP	-11,496.00	0.00	0.00	-11,496.00
71600	04000	00012	UNDP	001981	UNDP	0.00	5,313.18	18,489.60	-18,489.60
71600	11300	00012	UNDP	001981	UNDP	0.00	8,813.97	9,272.18	-9,272.18
71600	30000	00117	GER	001981	UNDP	0.00	449.21	1,132.95	-1,132.95
71600	30000	00248	UKM	001981	UNDP	0.00	0.00	9,198.40	-9,198.40
71600	30000	10282	SDC	001981	UNDP	23,593.52	23,597.48	44,644.59	-21,051.07
71600	30000	11403	SDC	001981	UNDP	60,314.00	19,658.40	40,172.79	20,141.21
71600	30079	10159	EUCOMM	001981	UNDP	0.00	622.57	14,152.24	-14,152.24
71600	30084	00012	UNDP	001981	UNDP	0.00	50.74	2,426.62	-2,426.62
72100	04000	00012	UNDP	001981	UNDP	26,693.24	0.00	4,897.16	21,796.08
72100	11300	00012	UNDP	001981	UNDP	43,500.00	10,392.42	10,392.42	33,107.58
72100	30000	00117	GER	001981	UNDP	0.00	0.00	716.73	-716.73
72100	30000	00248	UKM	001981	UNDP	11,352.71	9,334.20	18,484.75	-7,132.04
72100	30000	10282	SDC	001981	UNDP	43,108.14	0.00	0.00	43,108.14
72100	30000	11403	SDC	001981	UNDP	53,874.00	43,698.63	86,860.58	-32,986.58
72100	30079	10159	EUCOMM	001981	UNDP	156,825.00	32,754.94	65,873.82	90,951.18
72100	30084	00012	UNDP	001981	UNDP	0.00	55,083.41	110,095.15	-110,095.15
72200	30000	00117	GER	001981	UNDP	0.00	3,628.37	7,208.42	-7,208.42
72200	30000	10282	SDC	001981	UNDP	34,555.56	0.00	367.66	34,187.90
72200	30000	11403	SDC	001981	UNDP	0.00	0.00	190.32	-190.32
72200	30079	10159	EUCOMM	001981	UNDP	15,638.00	0.00	0.00	15,638.00
72300	11300	00012	UNDP	001981	UNDP	0.00	0.00	391.52	-391.52
72300	30000	10282	SDC	001981	UNDP	0.00	0.00	2,701.56	-2,701.56
72300	30000	11403	SDC	001981	UNDP	0.00	0.00	165.12	-165.12
72300	30079	10159	EUCOMM	001981	UNDP	0.00	0.00	250.88	-250.88
72300	30084	00012	UNDP	001981	UNDP	0.00	80,550.00	161,486.69	-161,486.69
72400	04000	00012	UNDP	001981	UNDP	0.00	8,647.33	8,660.97	-8,660.97
72400	11300	00012	UNDP	001981	UNDP	0.00	1,210.29	3,756.56	-3,756.56
72400	30000	10282	SDC	001981	UNDP	16,140.00	29,467.31	58,203.63	-42,063.63
72400	30000	11403	SDC	001981	UNDP	0.00	8,847.65	19,043.79	-19,043.79
72400	30079	10159	EUCOMM	001981	UNDP	2,000.00	122,107.24	176,178.62	-174,178.62
72400	30084	00012	UNDP	001981	UNDP	0.00	0.00	6.28	-6.28
72500	11300	00012	UNDP	001981	UNDP	0.00	0.00	0.00	0.00
72500	30000	00248	UKM	001981	UNDP	0.00	0.00	758.04	-758.04
72500	30000	10282	SDC	001981	UNDP	15,929.78	1,860.43	6,674.40	9,255.38
72500	30000	11403	SDC	001981	UNDP	0.00	2,020.46	4,060.18	-4,060.18
72500	30079	10159	EUCOMM	001981	UNDP	2,000.00	1,751.19	3,487.78	-1,487.78
72700	30000	10282	SDC	001981	UNDP	0.00	0.00	47.97	-47.97
72700	30079	10159	EUCOMM	001981	UNDP	0.00	1,944.38	1,944.38	-1,944.38
72700	30084	00012	UNDP	001981	UNDP	0.00	0.00	1,950.34	-1,950.34
72800	04000	00012	UNDP	001981	UNDP	15,800.00	0.00	0.00	15,800.00
72800	30000	00248	UKM	001981	UNDP	47,000.00	0.00	0.00	47,000.00
72800	30000	10282	SDC	001981	UNDP	0.00	1,722.59	4,563.37	-4,563.37
72800	30000	11227	ITA MAE	001981	UNDP	1.00	0.00	0.00	1.00
72800	30000	11403	SDC	001981	UNDP	83,320.00	17,758.28	36,513.70	46,806.30
72800	30079	10159	EUCOMM	001981	UNDP	-120,162.83	10,007.24	15,482.99	-135,645.82
72800	30084	00012	UNDP	001981	UNDP	-93,891.04	4,815.00	9,630.00	-103,521.04
73100	04000	00012	UNDP	001981	UNDP	20,000.00	0.00	20,666.38	-666.38
73100	11300	00012	UNDP	001981	UNDP	0.00	18,082.68	15,475.41	-15,475.41

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73100	30000	10282	SDC	001981	UNDP	130,647.46	120,877.95	238,586.28	-107,938.82
73100	30000	11403	SDC	001981	UNDP	0.00	0.00	0.00	0.00
73100	30079	10159	EUCOMM	001981	UNDP	12,000.00	1,164.05	2,328.10	9,671.90
73300	30000	00248	UKM	001981	UNDP	0.00	0.00	6,650.73	-6,650.73
73300	30000	10282	SDC	001981	UNDP	0.00	77,822.88	144,091.77	-144,091.77
73300	30079	10159	EUCOMM	001981	UNDP	0.00	1,608.83	1,608.83	-1,608.83
73400	11300	00012	UNDP	001981	UNDP	0.00	0.00	405.71	-405.71
73400	30000	00117	GER	001981	UNDP	0.00	0.00	1,578.06	-1,578.06
73400	30000	10282	SDC	001981	UNDP	0.00	58.29	2,322.08	-2,322.08
73400	30000	11403	SDC	001981	UNDP	0.00	287.57	575.14	-575.14
73400	30079	10159	EUCOMM	001981	UNDP	0.00	524.83	1,502.49	-1,502.49
73400	30084	00012	UNDP	001981	UNDP	0.00	0.00	0.00	0.00
74100	11300	00012	UNDP	001981	UNDP	0.00	0.00	100.00	-100.00
74100	30084	00012	UNDP	001981	UNDP	0.00	0.00	0.00	0.00
74200	30000	00248	UKM	001981	UNDP	0.00	2,826.16	5,934.00	-5,934.00
74200	30000	10282	SDC	001981	UNDP	20,905.73	22,050.35	49,962.94	-29,057.21
74200	30000	11403	SDC	001981	UNDP	0.00	10,291.30	20,683.07	-20,683.07
74200	30079	10159	EUCOMM	001981	UNDP	1,000.00	19,241.55	38,384.92	-37,384.92
74200	30084	00012	UNDP	001981	UNDP	0.00	5,637.95	11,535.16	-11,535.16
74400	30079	10159	EUCOMM	001981	UNDP	7,900.00	0.00	0.00	7,900.00
74500	04000	00012	UNDP	001981	UNDP	0.00	0.00	520.00	-520.00
74500	11300	00012	UNDP	001981	UNDP	0.00	0.00	173.15	-173.15
74500	30000	10282	SDC	001981	UNDP	19,021.09	0.00	29,740.34	-10,719.25
74500	30000	11403	SDC	001981	UNDP	17,304.40	0.00	0.00	17,304.40
74500	30079	10159	EUCOMM	001981	UNDP	79,922.71	0.00	0.00	79,922.71
74500	30084	00012	UNDP	001981	UNDP	0.00	0.00	436.09	-436.09
74700	30000	00117	GER	001981	UNDP	0.00	0.00	458.65	-458.65
74700	30000	10282	SDC	001981	UNDP	0.00	5,412.25	11,210.37	-11,210.37
74700	30000	11403	SDC	001981	UNDP	0.00	0.00	59.36	-59.36
74700	30079	10159	EUCOMM	001981	UNDP	0.00	0.00	163.41	-163.41
74700	30084	00012	UNDP	001981	UNDP	0.00	19,673.00	39,727.53	-39,727.53
75100	30000	00117	GER	001981	UNDP	23,297.90	0.00	21,469.25	1,828.65
75100	30000	00248	UKM	001981	UNDP	14,611.25	0.00	19,001.41	-4,390.16
75100	30000	10282	SDC	001981	UNDP	156,756.99	0.00	128,705.78	28,051.21
75100	30000	11227	ITA MAE	001981	UNDP	8,805.24	0.00	0.00	8,805.24
75100	30000	11403	SDC	001981	UNDP	78,412.63	0.00	0.00	78,412.63
75100	30079	10159	EUCOMM	001981	UNDP	148,865.12	0.00	0.00	148,865.12
75100	30084	00012	UNDP	001981	UNDP	66,145.00	0.00	0.00	66,145.00
75700	04000	00012	UNDP	001981	UNDP	0.00	0.00	3,527.80	-3,527.80
75700	11300	00012	UNDP	001981	UNDP	42,080.00	7,752.67	8,721.59	33,358.41
75700	30000	00117	GER	001981	UNDP	21,140.47	0.00	20,043.92	1,096.55
75700	30000	00248	UKM	001981	UNDP	0.00	0.00	36,663.64	-36,663.64
75700	30000	10282	SDC	001981	UNDP	156,183.01	136,519.80	227,819.70	-71,636.69
75700	30000	11403	SDC	001981	UNDP	16,000.00	3,145.96	6,303.25	9,696.75
75700	30079	10159	EUCOMM	001981	UNDP	144,000.00	111,828.99	210,896.92	-66,896.92
75700	30084	00012	UNDP	001981	UNDP	0.00	23,234.54	47,561.15	-47,561.15
76100	30000	00248	UKM	001981	UNDP	0.00	0.00	116.85	-116.85

Total Activity ACTIVITY1 5,208,200.97 1,546,155.39 5,018,673.27 189,527.70

B. Activity ID: ACTIVITY2 Description: Credible elections

Long Description: The objective is to improve institutional capacity of EMB to prepare and conduct for electoral events, to strengthen electoral officials ability perform their functions in administering electoral events, expand External Relations, enhanced public awareness through outreach on civic and voter education and, review and improve the effectiveness of the electoral results management system.

Start Date: End Date:

% Progress to Date: 0.00

Quality Criteria	Quality	Results of Activities	Resource Usage	Timeliness
	Date	User Perspective	/Date/Rating	/Date/Rating
		/Date/Rating		



1. EMB's Internal detailed operational timeline ready to be used 2. EMB cascade training plan includes training of core trainers 3. Consolidated and unified press statements are issued by EMB at appropriate intervals on information including: election dates, voter registration periods and processes, timing and rules of elections campaign and candidate nominations, polling and counting procedures, and complaints, challenges and appeals procedures 4. TBD (based on data collected in benchmark survey)

Account	Fund	Donor	Responsible Party	Budget	Encumbrances	Expenditure	Balance
64300	30000	10282	SDC 001981 UNDP	0.00	0.00	197.40	-197.40
71200	30000	10282	SDC 001981 UNDP	0.00	0.00	0.00	0.00
71300	30000	00248	UKM 001981 UNDP	43,500.00	43,087.96	86,528.73	-43,028.73
71300	30000	10282	SDC 001981 UNDP	50,000.00	83,409.11	165,184.07	-115,184.07
71300	30000	11227	ITA MAE 001981 UNDP	75,000.00	4,225.20	8,268.00	66,732.00
71300	30000	11403	SDC 001981 UNDP	8,123.00	0.00	0.00	8,123.00
71300	30079	10159	EUCOMM 001981 UNDP	17,714.00	6,141.59	12,043.05	5,670.95
71400	30000	00117	GER 001981 UNDP	12,074.00	0.00	11,414.40	659.60
71400	30000	00248	UKM 001981 UNDP	13,500.00	0.00	11,580.92	1,919.08
71400	30000	10282	SDC 001981 UNDP	4,552.00	0.00	11,903.64	-7,351.64
71600	30000	00117	GER 001981 UNDP	0.00	0.00	508.05	-508.05
71600	30000	00248	UKM 001981 UNDP	10,000.00	21,288.83	42,405.30	-32,405.30
71600	30000	10282	SDC 001981 UNDP	15,000.00	1,401.00	5,359.85	9,640.15
71600	30000	11403	SDC 001981 UNDP	-40,000.00	19,151.90	37,861.01	-77,861.01
71600	30079	10159	EUCOMM 001981 UNDP	0.00	0.00	7,290.02	-7,290.02
72100	30000	00248	UKM 001981 UNDP	34,200.00	0.00	0.00	34,200.00
72100	30000	10282	SDC 001981 UNDP	48,473.69	14,980.00	30,290.00	18,183.69
72100	30000	11227	ITA MAE 001981 UNDP	160,000.00	146,810.55	290,691.14	-130,691.14
72100	30079	10159	EUCOMM 001981 UNDP	0.00	80,276.56	160,553.12	-160,553.12
72200	30000	10282	SDC 001981 UNDP	0.00	0.00	857.71	-857.71
72300	30000	10282	SDC 001981 UNDP	0.00	32,760.25	66,783.29	-66,783.29
72300	30000	11403	SDC 001981 UNDP	524,110.00	488,400.00	976,800.00	-452,690.00
72300	30079	10159	EUCOMM 001981 UNDP	182,580.00	0.00	0.00	182,580.00
72400	30000	00117	GER 001981 UNDP	0.00	224,542.00	449,084.00	-449,084.00
72400	30000	00248	UKM 001981 UNDP	0.00	0.00	71.34	-71.34
72400	30000	10282	SDC 001981 UNDP	0.00	0.00	1,808.87	-1,808.87
72500	30000	10282	SDC 001981 UNDP	0.00	0.00	662.84	-662.84
72500	30000	11403	SDC 001981 UNDP	0.00	0.00	0.00	0.00
72800	30000	00117	GER 001981 UNDP	255,171.11	0.00	0.00	255,171.11
72800	30000	00248	UKM 001981 UNDP	2,200.00	0.00	0.00	2,200.00
72800	30000	10282	SDC 001981 UNDP	2,200.00	0.00	1,587.85	612.15
73400	30000	10282	SDC 001981 UNDP	0.00	0.00	3,149.45	-3,149.45
74200	30000	00248	UKM 001981 UNDP	0.00	0.00	0.00	0.00
74200	30000	10282	SDC 001981 UNDP	37,462.96	35,773.89	75,544.10	-38,081.14
74200	30000	11227	ITA MAE 001981 UNDP	0.00	5,805.59	11,611.18	-11,611.18
74200	30000	11403	SDC 001981 UNDP	0.00	810.62	1,624.29	-1,624.29
74200	30079	10159	EUCOMM 001981 UNDP	25,437.00	2,210.47	4,421.15	21,015.85
74500	30000	10282	SDC 001981 UNDP	0.00	0.00	84.59	-84.59
74700	30000	00117	GER 001981 UNDP	0.00	21,915.00	43,830.00	-43,830.00
74700	30000	10282	SDC 001981 UNDP	0.00	1,210.00	3,148.96	-3,148.96
75100	30000	00117	GER 001981 UNDP	21,379.61	0.00	20,668.21	711.40
75100	30000	00248	UKM 001981 UNDP	10,988.74	0.00	6,019.05	4,969.69
75100	30000	10282	SDC 001981 UNDP	24,058.05	0.00	4,050.08	20,007.97
75100	30000	11227	ITA MAE 001981 UNDP	18,800.00	0.00	0.00	18,800.00
75100	30000	11403	SDC 001981 UNDP	41,154.00	0.00	0.00	41,154.00
75700	30000	00248	UKM 001981 UNDP	33,959.26	75,401.02	159,350.37	-125,391.11
75700	30000	10159	EUCOMM 001981 UNDP	0.00	0.00	0.00	0.00

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75700	30000	10282	SDC	001981	UNDP	143,037.04	102,460.47	202,017.58	-58,980.54
75700	30000	11227	ITA MAE	001981	UNDP	0.00	14,560.41	27,670.45	-27,670.45
75700	30000	11403	SDC	001981	UNDP	30,011.00	6,279.44	17,486.23	12,524.77
75700	30079	10159	EUCOMM	001981	UNDP	255,419.00	105,866.72	196,026.13	59,392.87
75700	30079	11403	SDC	001981	UNDP	0.00	0.00	0.00	0.00
Total Activity ACTIVITY2						2,060,104.46	1,538,768.58	3,156,436.42	-1,096,331.96
Total Award 00088815						7,268,305.43	3,084,923.97	8,175,109.69	-906,804.26

End of Report